

ASSESSING THE EFFECTS OF MONITORING AND EVALUATION IN THE
IMPLEMENTATION OF DONOR FUNDED COMMUNITY BASED PROECTS: A CASE
STUDY OF KENYA COMMUNITY DEVELOPMENT FOUNDATION PROECTS IN
KIBERA SLUMS

by

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APPROVAL

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DECLARATION

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STUDY OF KENYA COMMUNITY DEVELOPMENT FOUNDATION PROECTS IN
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I declare that this thesis is my original work and has not been submitted to
any other college or university for academic credit.

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LIST OF ABBREVIATIONS AND ACRONYMS

CBP	Community Based Projects
CBO	Community Based Organisation
CCI	Comprehensive Community Initiatives
DFID	Department for International Development
FGD	Focussed Group Discussion
KCDF	Kenya Community Development Foundation
KCDFP	Kenya Community Development Foundation Projects
M&E	Monitoring and Evaluation
NACOSTI	National Commission for Science, Technology & Innovations
NGO	Non-Governmental Organisation
NSAs	Non State Actors
PIA	Participatory Impact Assessment
PMBOK	Project Management Body of Knowledge
PME	Participatory Monitoring and Evaluation
PMI	Project Management Institute
SADP	Siavonga Agricultural Development Project
SAPS	Structural Adjustment Programmes
SPSS	Statistical Package for Social Sciences
WB	World Bank

ABSTRACT

The purpose of this study was to assess the effects of monitoring and evaluation (M&E) in the implementation of donor funded Community-Based Programmes (CBP). The study focussed on the Kenya Community Development Foundation (KCDF) projects that were being carried out in Kibera Slums, Nairobi County. The objectives of the study were to examine the M&E approaches used by KCDF; assess the effects of KCDF's M&E approaches; describe the constraints encountered by KCDF in using M&E approaches, and establish the intervention measures that would enhance effectiveness of M&E. A descriptive research design was adopted and the target population was KCDF staff, KCDF's managers/directors, Chairpersons of KCDF's implementing partners (CBOs), and staff of the CBOs. The sample size was 68 respondents. Questionnaires, interview guide, and FGDs were used to collect primary data which was analysed using SPSS (version 23.0) and presented in form of frequency tables, charts and graphs. From the study findings, more than half (60.0%) of the respondents agreed that M&E approaches used by KCDF were generally effective in implementing its projects. Further findings indicated that 73.3% of the respondents agreed that M&E provided effective means to measure progress of KCDF projects, 60% agreed that M&E ensured that fundamental questions were asked, 68.8% agreed that M&E ensured that engagement of all stakeholders in project implementation, among other effects. Constraints faced by KCDF in embracing M&E included staff capacity/turn over at 34.4%, inadequate skilled personnel at 34.4%, unexpected disruptions during the implementation process of projects 28.1%, financial constraints at 18.8%, meeting deadlines at 15.6%, among others. The study recommended that donor-funded organizations should ensure effective trainings of their staff on M&E and adequate allocation of funds for M&E activities.

DEDICATION

This thesis is dedicated to Almighty God, for the care, love and good health. It is also dedicated to my husband, Edwin Machira, my child Samrawit Machira, and my entire family members for standing during difficult moments in my academic life. You are the pillar to my academic success. All the assistance and support given is highly appreciated.

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